

August 25, 1998
clerk 8/27/98

Introduced By: LARRY GOSSETT

Proposed No.: 98-527

MOTION NO. **10558**

A MOTION adopting the King County Children and Family
Commission funding policies.

WHEREAS, the 1998 Budget Ordinance, Ordinance No. 12926, Section 66, included a proviso requesting the executive to develop and submit to the council for review and approval a comprehensive funding policy for programs and projects funded by the King County children and family commission, and

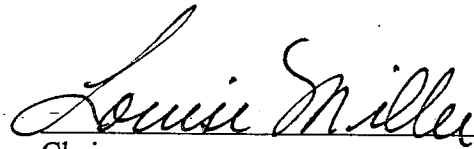
WHEREAS, the King County council directed the county executive to include in the funding policy specifically identified methods for continuing successful programs beyond the demonstration phase;

NOW, THEREFORE, BE IT MOVED by the Council of King County:

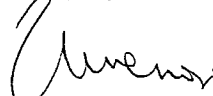
The attached funding policies of the King County children and family commission are hereby adopted.

PASSED by a vote of 10 to 0 this 21ST day of September, 1998.

KING COUNTY COUNCIL
KING COUNTY, WASHINGTON


Chair

ATTEST:



Clerk of the Council

- Attachments: Funding Policies Background Information
- Funding Policy Family Support Program
- Funding Policy Safe Communities/Youth Partnership Program
- Funding Policy Healthy Families/Early Childhood Program

KING COUNTY CHILDREN AND FAMILY COMMISSION
FUNDING POLICIES BACKGROUND INFORMATION

FAMILY SUPPORT PROGRAM
SAFE COMMUNITIES/YOUTH PARTNERSHIP PROGRAM
HEALTHY FAMILIES/EARLY CHILDHOOD PROGRAM

General Background

The King County Children and Family Commission (CFC) acts in an advisory capacity to the King County Executive and King County Council, focusing on recommendations to further define King County's mission, role, and goals in provision of services to children and families.

One role of the CFC is to assist the County in creating new approaches to services in partnership with families and their communities. The CFC provides technical assistance and limited funding for development and improvement of services through demonstration projects.

Since its inception in 1992, the CFC has developed three major program areas for demonstration projects: Family Support Program, Safe Communities/Youth Partnership Program, and Healthy Families/Early Childhood Program. The CFC has written a comprehensive funding policy for each program. The funding policies address funding criteria; process for funding; and funding beyond the demonstration phase.

Demonstration Projects (Family Support and Safe Community/Youth Partnership Programs) -- Currently, Family Support and Safe Communities/Youth Partnership projects are ending the third year of funding (1996-1998). All projects are demonstration projects. The new funding policies will address funding beyond the demonstration phase for all future projects.

On-Going Projects (Healthy Families/Early Childhood Program) – After an outcome evaluation completed in 1996, the CFC approved successful components for the Healthy Families/Early Childhood Program. Auburn Healthy Start and Kent Healthy Start (Children's Home Society of Washington), Eastside Healthy Start and Sno-Valley Healthy Start (Friends of Youth) are now "*on-going projects*" using elements of the Healthy Start model. The Funding Policy for Healthy Families/Early Childhood Program will address *new* Healthy Families/Early Childhood projects.

King County Children and Family Commission Programs

Family Support Program

Family Support projects support innovative approaches that protect and sustain families and that provide a nurturing environment for children, youth, and families. Projects are

community-based and build family and neighborhood strengths and skills in ways that enable families to help themselves and others.

Attachment A is a list of thirteen Family Support demonstration projects funded from 1996-1998. Through the 1998 Budget Ordinance, there was an increase in the Marriage License Fee to fund family support programs which provided \$210,000 new funds. The CFC conducted a process to distribute the new funds and is currently completing the contracts for seven new Family Support demonstration projects.

Furthermore, in 1998, the CFC is soliciting applications for Family Support demonstration projects to begin January 1999. Once the Council approves the Funding Policy for the Family Support Program, the policy will apply to the new Family Support projects.

Safe Communities/Youth Partnership Program

Safe Communities/Youth Partnership projects provide positive options for youth through developing community partnerships. The goals of the projects are: improve community safety; improve academic achievement; improve access to services, improve family functioning; and increase the percentage of youth who remain or become free of tobacco, alcohol and other drugs.

Attachment B is a list of six Safe Communities/Youth Partnership demonstration projects funded from 1996-1998. In 1998, the CFC is soliciting applications for Safe Community/Youth Partnership demonstration projects to begin January 1999. Once the Council approves the Funding Policy for the Safe Community/Youth Partnership Program, the policy will apply to the new Safe Community/Youth Partnership projects.

Healthy Families/Early Childhood Program

Healthy Families/Early Childhood projects promote the healthy development of children from birth to five years old. The program uses a Healthy Start model of early childhood intervention proven to reduce child abuse and neglect in the state of Hawaii.

There are three Healthy Families/Early Childhood projects. The Auburn Healthy Start and Kent Healthy Start (Children's Home Society of Washington) and the Eastside Healthy Start and Sno-Valley Healthy Start (Friends of Youth) are "*on-going projects.*" The Southwest King County Early Intervention and Prevention Program (Neighborhood House) is a *new* Healthy Families/Early Childhood project. This project is in the initial development phase.

Attachment C is a list of three Healthy Families/Early Childhood projects -- two on-going projects and one new project. Once the Council approves the Funding Policy for the Healthy Families/Early Childhood Program, the policy will apply to *new* Healthy Families/Early Childhood projects.

King County Children and Family Commission Program Funding Level

1998 King County Children and Family Commission Program Budget	
Family Support Program (includes new 1998 funds resulting from the increase in the Marriage License Fee)	\$969,000
Healthy Families/Early Childhood Program	\$654,214
Safe Communities/Youth Partnership Program	\$557,750

KING COUNTY CHILDREN & FAMILY COMMISSION

Family Support Program

Three Year Demonstration Projects, 1996-1998

North County

Child and Family Opportunities **\$30,000**

Type: Community-based intervention

Area: Northshore School District

Lead Agency: Eastside Mental Health

Northeast County

Kirkland/Redmond Family Support Project **\$115,000**

Type: Community-based family support

Area: Lake Washington School District

Lead Agency: Kirkland/Redmond Boys and Girls Clubs

King County Mentoring and Life Skills Project **\$49,000**

Type: Mentoring and life skills

Area: North and East King County

Lead Agency: Teen Northshore

East County

Immigrant and Refugee Family Support Program **\$53,000**

Type: Community-based support services

Area: Bellevue Crossroads

Lead Agency: Youth Eastside Services

Snoqualmie Valley Family Support Center **\$60,000**

Type: Family support center

Area: Snoqualmie Valley

Lead Agency: Children's Services of Sno-Valley

Family Literacy Project **\$55,000**

Type: Educational Services

Area: East King County including Snoqualmie Valley

Lead Agency: Eastside Literacy Council

***Family Support Program
Three Year Demonstration Projects, 1996-1998***

South County

Federal Way Family Center **\$121,000**

Type: Family support center

Area: Federal Way and South King County

Lead Agency: Federal Way Family Centers

White Center Family Empowerment Project **\$61,000**

Type: Community-based family support with family center

Area: White Center

Lead Agency: Ruth Dykeman Children's Center

The Parent's Place **\$45,000**

Type: Family resource center

Area: Highline Community College (Des Moines)

Lead Agency: Highline Community College

Renton Black Parents Association Project **\$34,000**

Type: Academic tutoring and skill development training

Area: Renton School District

Lead Agency: Renton Black Parents Association

Seattle (Potential for Multiple County Sites)

Learning Disabilities-Adolescent Life Skills Project **\$81,000**

Type: Life skills program that identifies youth with learning disabilities and attention deficit disorders.

Area: Sites include Ryther Child and Family Services, YouthCare, Seattle Interagency Public Schools, Ruth Dykeman Children's Center, and Riverview School District

Lead Agency: Learning Disabilities Association of Washington

Refugee/Immigrant Youth and Family Success Project **\$55,000**

Type: Community outreach to refugee/immigrant youth

Area: South Seattle, White Center, West Seattle

Lead Agency: Refugee Federation Service Center

KING COUNTY CHILDREN & FAMILY COMMISSION
 Safe Community/Youth Partnership Program
 Three Year Demonstration Projects, 1996-1998

North County

Partnerships for Youth and Safe Communities (Northshore) **\$75,000**

Partnership: Community Network's Youth Partnership

Area: Shoreline, Northshore, North King County, Cities of Shoreline and Lake Forest Park

Lead Agency: Northshore/Shoreline Community Health and Safety Network

East County

Eastside Youth Violence Prevention Project **\$124,000**

Partnership: Violence Oppression and Intervention in Communities on the Eastside (VOICE) Coalition

Area: Issaquah and the Issaquah School District

Lead Agency: Youth Eastside Services

South County

Lighthouse **\$75,000**

Partnership: Kent Police Dept., Kent Parks and Recreation Dept., Renton Parks and Recreation Dept., Seattle-KC Dept. of Public Health, and Reach Out Covington

Area: Kent, Covington, Renton

Lead Agency: Kent Youth and Family Services

Escape/SWAY Youth Council Project **\$86,000**

Partnership: Burien Library, SW Alliance for Youth (SWAY), Ruth Dykeman Children's Center

Area: Burien, Southwest King County

Lead Agency: Burien Library, King County Library System

Seattle

Positive Options for Youth (POY) **\$96,000**

Partnership: U-District University Partnership for Youth

Area: Street youth, homeless youth in the University District (North Seattle)

Lead Agency: University of Washington School of Social Work

PAASS: Positive Alternatives for Alternative School Students **\$101,750**

Partnership: School/Community/Youth Parents Partnership

Area: Seattle (downtown and North) youth attending Fairview, S.E. Youth and Family Services and University District Youth Center School/Genesis Alternative School

Lead Agency: Central Area Youth and Family Services

KING COUNTY CHILDREN & FAMILY COMMISSION
 Healthy Family/Early Childhood Program
 On-Going and New Projects

On-Going Projects

East County

Eastside Healthy Start and Sno-Valley Healthy Start **\$225,076**
Area: East King County and the Snoqualmie Valley
Lead Agency: Friends of Youth

South County

Auburn Healthy Start and Kent Healthy Start **\$349,138**
Area: All families who give birth at Valley Medical Center, Auburn Regional Medical Center, and Enumclaw Community Memorial Hospital. Zip code areas of 98002, 98092, and 98032.
Lead Agency:* Children's Home Society of Washington

New Project

Southwest County

Southwest King County Early Intervention and Prevention Program **(1998 initial phase) \$38,000**
(on-going funds) \$80,000
Area: Highline and Tukwila School Districts
Lead Agency: Neighborhood House

KING COUNTY CHILDREN AND FAMILY COMMISSION
FUNDING POLICY
HEALTHY FAMILIES/EARLY CHILDHOOD PROGRAM
Effective January 1, 1999

The King County Children and Family Commission (CFC) shall fund Healthy Families/Early Childhood projects reflecting adopted County policies for children and family services, and the mission and values of the CFC.

Funding Criteria

1. All healthy families/early childhood projects funded by the CFC shall be consistent with the CFC's overall mission statement, funding priorities, and values as specified below:

Mission Statement

All projects associated with the CFC shall work in partnership with families and communities to create and sustain a protective and nurturing environment for the healthy and successful development of children.

Funding Priorities

- ◆ Projects shall be prevention and early intervention services that promote healthy development of children from birth to 5 years old.
- ◆ Projects funded shall be located throughout King County in an effort to assure geographic distribution. (Preliminary targeting and identifying of focus areas may occur prior to the competitive process).
- ◆ Projects shall incorporate the following components:
 - A collaborative team effort, including representatives from the community, such as but not limited to community groups, parents, schools, hospitals, cities, community networks, governmental organizations, and private non-profit agencies.
 - Address the needs of families, facilitate linkages with formal and/or informal supports, provide education and support that promote positive child rearing and address health issues.
 - Participation by families must be voluntary.
 - Community-based culturally relevant, and offer a flexible design that is easily tailored to individual family needs.
 - At a minimum have a parent education, home visitation, and a volunteer component.

Values

Projects shall:

- ◆ strengthen families, as they are self-defined;
 - ◆ support grassroots community-based efforts and programs;
 - ◆ include consumer/customer involvement in the planning and implementation of projects;
 - ◆ value diversity;
 - ◆ ensure responsiveness to the multiple cultures found in the community;
 - ◆ build on client, family, and community strengths;
 - ◆ have explicit outcomes;
 - ◆ collaborate with existing service systems, schools, and other community institutions; and
 - ◆ increase flexibility in services and funding.
2. New projects shall be funded in communities where the need for new or expanded resources for healthy families/early childhood services has been identified as a priority. The communities shall be identified:
- ◆ through the Community Services Division (CSD) subregional planning process;
 - ◆ other community planning processes; and/or
 - ◆ by the CFC itself.
3. New projects shall secure a minimum cash match of 25% of the total project annual costs and be required to leverage other funds and in-kind service.

Process for Funding New Projects

1. Selection of new projects will be through a competitive process such as, but not limited to, Request for Proposal, Request for Qualifications, or Request for Ideas.
2. Duration of funding will be determined at the time of project selection and can be up to five years.
3. Monitoring of projects will occur annually. Projects unable to meet contract performance criteria may be terminated prior to the end of the agreed upon period.
4. An outcome evaluation for each new project will be completed by the end of the first quarter of the last year of the initial development phase.
5. Data collection requirements, reporting requirements, and timing of the outcome evaluation will be determined at the time of project selection.

6. Determination of the results of the new project will occur after review of the outcome evaluation and during the first six months of the final year of the project.

FUNDING BEYOND THE INITIAL DEVELOPMENT PHASE

1. Projects may be determined to merit on-going funding beyond the initial development phase (subject to available funds) if:
 - ◆ The results of the outcome evaluation indicate the project meets or exceeds outcome expectations and has the desired consumer and community impacts;
 - ◆ The project has remained consistent with the values, priorities, and mission of the CFC;
 - ◆ The project continues to meet a priority need in the community it serves as indicated by a current CSD or other County or community plan;
 - ◆ Collaboration with other community resources has created a synergistic effect, significantly increasing the positive impact of the project;
 - ◆ Other partners are willing to continue their collaboration with the project as evidenced by written agreements defining each partner's financial contributions, in-kind contributions, and service relationships; and
 - ◆ No other similar resource/service is available in the community or surrounding community.

2. Projects that are given on-going funding will be administered by one of the following options:
 - ◆ Transfer of the project(s) and some (or all) of the project funds to a department supporting similar efforts where the addition of the project will enhance the services currently funded by that department;
 - ◆ Obtain Executive and Council agreement to establish a new or revised program in a specific County department or by formal agreement between two or more County departments. If transfer to another department is not deemed feasible or appropriate, the CFC will continue administration of the program.

3. Projects that are given on-going funding will continue to be evaluated by the CFC, or designee, on a mutually agreed upon schedule between the evaluator, the project, CFC and/or department. Each project selected to continue will have:
 - ◆ explicit outcomes;
 - ◆ evaluation plan that includes a periodic evaluation to determine the continued merit of the project based on consumer outcomes and impact on the community;
 - ◆ written agreement of collaboration defining each partner's financial and/or in-kind contribution signed by the appropriate individuals; and

- ◆ funding from other funders at a percentage to be negotiated at the time of continuation.
4. Projects selected for continuation beyond the initial development phase will be required to reapply for funds every two years through a refunding application process conducted by the CFC or the department in which the project is administered. The application will review at a minimum the following criteria:
- ◆ Collaboration among existing service systems, schools, and other community institutions;
 - ◆ Current priority need of the community and if project is addressing that need;
 - ◆ Evaluation plan and results of any previous evaluation; and
 - ◆ Contributions of other funders.

KING COUNTY CHILDREN AND FAMILY COMMISSION
FUNDING POLICY
SAFE COMMUNITIES/YOUTH PARTNERSHIP PROGRAM
Effective January 1, 1999

The King County Children and Family Commission (CFC) shall fund Safe Community/Youth Partnership demonstration projects that reflect the adopted implementation plan for youth as outlined in Motion 9588, the mission and values of the Commission. The intention of these demonstration projects is to identify more effective service models for replication and/or incorporation into the ongoing community and county service systems.

Funding Criteria

1. All projects shall work in partnership with youth, families, and communities to mobilize all elements of the community to work together for community safety and increase positive opportunities for youth.

Mission Statement

All projects associated with the CFC shall work in partnership with families and communities to create and sustain a protective and nurturing environment for the healthy and successful development of youth.

Funding Priorities

- ◆ Projects shall incorporate one or more of these strategies:
 - Focus efforts to bring together existing resources in local communities;
 - Identify gaps in the existing resources and the means of filling any identified gaps in local resources, programs, or services;
 - Develop or improve the coordination of community resources, services, programs, and systems to maximize the positive impact on the community.
- ◆ Projects shall address one or more of the following requirements:
 - Provide more pathways to success in school;
 - Expand opportunities for individual mentoring relationships with adults;
 - Improve the safety and security for youth in school and activities;
 - Increase work, community services, and recognition opportunities;
 - Involve youth in developing options and activities, and solve youth and violence problems;

- Reduce fear of youth crime and violence;
 - Expand supervised after-school and evening activities;
 - Prevent teen pregnancy, substance abuse and dating violence;
 - Provide transportation to allow youth involvement in community options
- ◆ Projects funded shall be located throughout King County with effort to assure geographic distribution. (Preliminary targeting and identifying of focus areas may occur prior to the competitive process).

Values

Projects shall:

- ◆ strengthen families, as they are self-defined;
 - ◆ support grassroots community-based efforts and programs;
 - ◆ include consumer/customer involvement in the planning and implementation of projects;
 - ◆ value diversity;
 - ◆ ensure responsiveness to the multiple cultures found in the community;
 - ◆ build on client, family, and community strengths;
 - ◆ have explicit outcomes
 - ◆ collaborate with existing service systems, schools, and other community institutions; and
 - ◆ increase flexibility in services and funding.
2. Safe Community/Youth Partnership demonstration projects shall be funded in communities that:
- ◆ have limited or no access to new resources;
 - ◆ have been identified as priority through the CSD Subregional Planning Process;
 - ◆ are subregions where the CSD process is not complete and another planning process has identified the need;
 - ◆ have been determined by CFC to have such need.
3. Safe Community/Youth Partnership demonstration projects shall secure a minimum cash match of 25% of the total project annual costs and be required to leverage other funds and in-kind service.

Process for Funding

1. Selection of demonstration projects will be through a competitive process such as, but not limited to, Request for Proposal, Request for Qualifications, or Request for Ideas.
2. Duration of funding will be determined at the time of project selection and be up to five years.
3. Monitoring of projects will occur annually. Projects unable to meet contract performance criteria may be terminated prior to the end of the agreed upon demonstration period.
4. An outcome evaluation for each demonstration project will be completed by the end of the first quarter of the last year of the demonstration.
5. Data collection requirements, reporting requirements, and timing of the outcome evaluation will be determined at the time of project selection.
6. Determination of the results of the demonstration project will occur after review of the outcome evaluation and during the first six months of the final year of the project.

FUNDING BEYOND DEMONSTRATION PHASE

1. Projects may be determined to merit continuation beyond the demonstration phase (subject to available funding) if:
 - ◆ The results of the outcome evaluation indicate the project meets or exceeds outcome expectations and has the desired consumer and community impacts;
 - ◆ The project has remained consistent with the values, priorities and mission of the CFC;
 - ◆ The project continues to meet a priority need in the community it serves as indicated by a current CSD or other County or community plan;
 - ◆ Collaboration with other community resources has created a synergistic effect, significantly increasing the positive impact of the project;
 - ◆ Other partners are willing to continue their collaboration with the project as evidenced by written agreements defining each partner's financial, in-kind contributions, and service relationships; and
 - ◆ No other similar resource/service is available in the community or surrounding community.
2. Projects that are selected for continuation beyond the demonstration phase will be administered by one of the following options:

- ◆ Transfer of the project(s) and some (or all) of the project funds to a department supporting similar efforts where the addition of the demonstration project will enhance the services currently funded by that department;
 - ◆ Obtain Executive and Council agreement to establish a new or revised program in a specific County department or by formal agreement between two or more County departments. If transfer to another department is not deemed feasible or appropriate, the CFC will continue administration of the program.
3. Projects that are selected for on-going support will continue to be evaluated by the CFC, or designee, on a mutually agreed upon schedule between the evaluator, the project, CFC, and/or department. Each project selected to continue will have:
- ◆ explicit outcomes;
 - ◆ evaluation plan that includes a periodic evaluation to determine the continued merit of the project based on consumer outcomes and impact on the community;
 - ◆ written agreement of collaboration defining each partner's financial and/or in-kind contribution and signed by the appropriate individuals; and
 - ◆ funding from other funders at a percentage to be negotiated at the time of continuation.
4. Projects selected for continuation beyond the demonstration phase will be required to reapply for funds every two years through a refunding application process conducted by the CFC or the department in which the project is administered. The application will review at a minimum the following criteria:
- ◆ Collaboration among existing service systems, schools, and other community institutions,
 - ◆ Current priority need of the community and if project is addressing that need,
 - ◆ Evaluation plan and results of any previous evaluation, and
 - ◆ Contributions of other funders.

KING COUNTY CHILDREN AND FAMILY COMMISSION
FUNDING POLICY
FAMILY SUPPORT PROGRAM
Effective January 1, 1999

The King County Children and Family Commission (CFC) shall fund Family Support demonstration projects reflecting adopted County policies for children and family services, and the mission and values of the CFC. The intention of these demonstration projects is to identify more effective service models for replication and/or incorporation into the ongoing community and county service systems.

Funding Criteria

1. All family support demonstration projects funded by the CFC shall be consistent with the CFC's overall mission statement, funding priorities, and values as specified below:

Mission Statement

All projects associated with the CFC shall work in partnership with families and communities to create and sustain a protective and nurturing environment for the healthy and successful development of children.

Funding Priorities

- ◆ Projects shall be prevention and early intervention services that support the well being of children and families in the King County community.
- ◆ Projects funded shall be located throughout King County in an effort to assure geographic distribution. (Preliminary targeting and identifying of focus areas may occur prior to the competitive process).

Values

Projects shall:

- ◆ strengthen families, as they are self-defined;
- ◆ support grassroots community-based efforts and programs;
- ◆ include consumer/customer involvement in the planning and implementation of projects;
- ◆ value diversity;
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- ◆ have explicit outcomes;

- ◆ collaborate with existing service systems, schools, and other community institutions; and
 - ◆ increase flexibility in services and funding.
2. Demonstration projects shall be funded in communities where the need for new or expanded resources for family support has been identified as a priority. The communities shall be identified:
 - ◆ through the Community Services Division (CSD) subregional planning process;
 - ◆ other community planning processes; and/or
 - ◆ by the CFC itself.
 3. Demonstration projects shall secure a minimum cash match of 25% of the total project annual costs and be required to leverage other funds and in-kind service.

Process for Funding

1. Selection of demonstration projects will be through a competitive process such as, but not limited to, Request for Proposal, Request for Qualifications, or Request for Ideas.
2. Duration of funding will be determined at the time of project selection and can be up to five years.
3. Monitoring of projects will occur annually. Projects unable to meet contract performance criteria may be terminated prior to the end of the agreed upon demonstration period.
4. An outcome evaluation for each demonstration project will be completed by the end of the first quarter of the last year of the demonstration.
5. Data collection requirements, reporting requirements, and timing of the outcome evaluation will be determined at the time of project selection.
6. Determination of the results of the demonstration project will occur after review of the outcome evaluation and during the first six months of the final year of the project.

FUNDING BEYOND DEMONSTRATION PHASE

1. Projects may be determined to merit continuation beyond the demonstration phase (subject to available funds) if:
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 - ◆ The project has remained consistent with the values, priorities, and mission of the CFC;
 - ◆ The project continues to meet a priority need in the community it serves as indicated by a current CSD or other County or community plan;

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 - ◆ Contributions of other funders.